Administered by University of Maine System
Office of Strategic Procurement
Request for Proposal (RFP)
System-Wide Title IX & Student Conduct Training

RFP # 75-15

Issue Date: July 1, 2015
Proposal Deadline Date: July 24, 2015
Submit Electronically To: Rachel.Piper@maine.edu

AND Signed Original To:
University of Maine System
Office of Strategic Procurement
16 Central Street
Bangor, ME 04401
Attn: Rosa Redonnett, Chief Student Affairs Officer
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SECTION 1

1.0 General Information

1.1 Purpose

The University of Maine System, including its seven geographically dispersed campuses, is seeking proposals to provide Title IX and SaVE Act Prevention and Response Training as defined in this Request for Proposals (RFP) document. This document provides instructions for submitting proposals, the procedure and criteria by which the Provider(s) will be selected, and the contractual terms which will govern the relationship between the University and the awarded Bidder(s).

The OFCCP initiated a *Dear Colleague* Letter in 2011 with guidance to Universities as to the priority for addressing staggering national statistics related to campus sexual assault, violence and stalking. The University of Maine System (UMS) immediately took action to review the guidance, assess current state, and initiate associated policy changes and new regulations. The effort has been ongoing and consistent as new regulatory guidance has rolled out (October 2014 and then again recently in April 2015) and as cases have revealed expectations (Harvard University Case). We fully expect that further guidance will unfold as efforts to make true national culture change continue.

The UMS Board and University Leadership have taken this charge very seriously and set expectations at best practice level. The Project Lead on this effort has been UMS Chief Student Affairs Officer working with Senior Legal Counsel, UMS Director of Equity/Diversity, Campus EEO Officers and Chief Student Affairs Officers/Title IX Officers.

One project charge has related to assessing Title IX Case Investigation Practices (coordination and implementation) across all seven campuses and recommending a working model that fits the needs of each campus and the System as a whole – while ensuring a consistent and coordinated response, investigation and adjudication of Title IX cases. A need for training came directly from the current state assessment and was a key component of the proposed working model.

At this juncture, UMS offers a robust on-line training required of all employees and students. Additionally, training is provided at various levels/consistency for key roles engaged in this important work. That said, there are key opportunities for consistency and bringing all key roles to best practice level of training.

Bidders should review Section 2 of this RFP to see the full Scope of Services/Products required.

All campuses in the University of Maine System must be afforded the use of this solution, with all the same terms and conditions applicable to the various University locations.
1.2 Definition of Parties

The University of Maine System will hereinafter be referred to as the "University." Respondents to the document shall be referred to as "Bidder(s)" or "bidder(s)." The Bidder to whom the Contract is awarded shall be referred to as the "Contractor."

1.3 Eligibility to Submit Responses

1.3.1 Public entities, private for-profit companies, and non-profit companies and institutions are invited to submit a response to this document.

1.4 Evaluation Criteria

Scoring Weights: The score will be based on a 100 point scale and will measure the degree to which each proposal meets the following criteria.

<table>
<thead>
<tr>
<th>Submission Requirements</th>
<th>Category</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 5 (5.1-5.2)</td>
<td>Organization Qualifications, Experience, and Financial Stability</td>
<td>20</td>
</tr>
<tr>
<td>Section 5 (5.3)</td>
<td>References</td>
<td>20</td>
</tr>
<tr>
<td>Section 5 (5.4)</td>
<td>Economic Impact Within State of Maine</td>
<td>5</td>
</tr>
<tr>
<td>Section 5 (5.5)</td>
<td>Cost Proposal</td>
<td>30</td>
</tr>
<tr>
<td>Sections 7 &amp; 8</td>
<td>Specifications of Work to be Performed – Business</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td><strong>Total Points</strong></td>
<td><strong>100</strong></td>
</tr>
</tbody>
</table>

Section 5 (5.5 Only) – Cost Proposal

The total cost proposed for conducting all the functions specified in this RFP will be assigned a score according to a mathematical formula. The lowest bid will be awarded the total points. Proposals with higher bids values will be awarded proportionately fewer points calculated in comparison with the lowest bid.

The scoring formula is:

\[(\text{Lowest submitted cost proposal} / \text{cost of proposal being scored}) \times (30) = \text{pro-rated score}\]

No Best and Final Offers: The University will not seek a best and final offer (BAFO) from any Bidder in this procurement process. All Bidders are expected to provide their best value pricing with the submission of their proposal.
1.5 Timeline of Key Events

<table>
<thead>
<tr>
<th>Reference Section</th>
<th>Event Name</th>
<th>Event Due Date and Time</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Advertisement Posted</td>
<td>July 1, 2015</td>
</tr>
<tr>
<td>Section 1, 1.6</td>
<td>Deadline for Written Communication</td>
<td>July 8, 2015</td>
</tr>
<tr>
<td>Section 1, 1.6</td>
<td>Response to Written Communication</td>
<td>July 15, 2015</td>
</tr>
<tr>
<td>Section 1, 1.15</td>
<td>Deadline for Proposal Submission</td>
<td>July 24, 2015</td>
</tr>
<tr>
<td></td>
<td>Estimated Vendor Presentation Date</td>
<td>August 13, 14, 2015</td>
</tr>
<tr>
<td></td>
<td>(subject to change)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contract Negotiations (subject to change)</td>
<td>September 4, 2015</td>
</tr>
<tr>
<td></td>
<td>(subject to change)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Estimated Contract Start Date</td>
<td>October 1, 2015</td>
</tr>
</tbody>
</table>

1.6 Communication with the University

It is the responsibility of the bidder to inquire about any requirement of this document that is not understood. Responses to inquiries, if they change or clarify the document in a substantial manner, will be forwarded by addenda to all parties that have received a copy of the document. Addenda will also be posted on our web site, [www.maine.edu/strategic/upcoming_bids.php](http://www.maine.edu/strategic/upcoming_bids.php).

It is the responsibility of all bidders to check the web site before submitting a response to ensure that they have all pertinent documents. The University will not be bound by oral responses to inquiries or written responses other than addenda.

Inquiries must be made electronically to: rachel.piper@maine.edu
Director of Strategic Sourcing
Subject line : RFP 75-15

Refer to table in Section 1, 1.5 Timeline of Key Events for deadline requirements.

1.7 Award

Presentations may be requested of two or more bidders deemed by the University to be the best suited among those submitting responses on the basis of the selection criteria. After presentations have been conducted, the University may select the bidder(s) which, in its opinion, has made the response that is the most responsive and most responsible and may award the Contract to that/those bidder(s). While the University prefers a single solution that is scalable to meet the needs of both large and small institutions, it reserves the right to award contract(s) to one or multiple vendors, which may include awards to bidders for a geographical area, if such award is in the best interest of the University.

The University reserves the right to waive minor irregularities, which may include contacting the Bidder to resolve the irregularity. Scholarships, donations, or gifts to the University, will not be considered in the evaluation of responses. The
University reserves the right to reject any or all responses, in whole or in part, and is not necessarily bound to accept the lowest cost response if that response is contrary to the best interests of the University. The University may cancel this request or reject any or all responses in whole or in part. Should the University determine in its sole discretion that only one bidder is fully qualified, or that one bidder is clearly more qualified than any other under consideration, a contract may be awarded to that bidder without further action.

1.8 Award Protest
Bidders may appeal the award decision by submitting a written protest to the University of Maine System’s Chief Procurement Officer within five (5) business days of the date of the award notice, with a copy of the protest to the successful bidder. The protest must contain a statement of the basis for the challenge.

1.9 Confidentiality
The information contained in responses submitted for the University's consideration will be held in confidence until all evaluations are concluded and a vendor selected (the successful bidder). At that time the University will issue an award notice letters to all participating bidders and the successful bidder's response may be made available to participating bidders upon request. After the protest period has passed and the contract is fully executed, the winning response will be available for public inspection. Pricing and other information that is an integral part of the offer cannot be considered confidential after an award has been made. The University will honor requests for confidentiality for information of a proprietary nature to the extent allowed by law. Clearly mark any information considered confidential.

The University must adhere to the provisions of the Maine Freedom of Access Act (FOAA), 1 MRSA §401 et seq. As a condition of accepting a contract under this section, a contractor must accept that, to the extent required by the Maine FOAA, responses to this solicitation, and any ensuing contractual documents, are considered public records and therefore are subject to freedom of access requests.

1.10 Costs of Preparation
Bidder assumes all costs of preparation of the response and any presentations necessary to the response process.

1.11 Debarment
Submission of a signed response in response to this solicitation is certification that your firm (or any subcontractor) is not currently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from participation in this transaction by any State or Federal department or agency. Submission is also agreement that the University will be notified of any change in this status.
1.12 Response Understanding
By submitting a response, the bidder agrees and assures that the specifications are adequate, and the bidder accepts the terms and conditions herein. Any exceptions should be noted in your response.

1.13 Response Validity
Unless specified otherwise, all responses shall be valid for ninety (90) days from the due date of the response.

1.14 Non-Responsive Responses
The University will not consider non-responsive responses, i.e., those with material deficiencies, omissions, errors or inconsistencies.

1.15 Response Submission
In addition to the Proposal send as PDF electronically to rachel.piper@maine.edu, by the end of business on July 24, 2015, to be date stamped by the Office of Strategic Procurement in order to be considered. Normal business hours are 8:00 a.m. to 5:00 p.m., Monday through Friday.

FAXED OR E-MAIL PROPOSALS WILL NOT BE ACCEPTED. The envelope must be clearly identified on the outside as follows:

Name of Bidder
Address of Bidder
July 24, 2015
RFP # 75-15

1.16 Authorization
Any contract or agreement for services that will, or may, result in the expenditure by the University of $50,000 or more must be approved in writing by the Office of Strategic Procurement, Chief Procurement Officer and it is not approved, valid or effective until such written approval is granted.

1.17 Multi-Institutional
The University of Maine System, Office of Strategic Procurement reserves the right to authorize other University Institutions to use the contract(s) resulting from this document, if it is deemed to be beneficial for the University to do so.
SECTION 2

2.0 Scope of Work

The scope of requested training is for three audiences, all of which are Title IX Compliance Officers (and their supervisors) who play a role in processing, investigating or resolving complaints:

1. Title IX Coordinators, Deputy Title IX Coordinators and appropriate senior administrators (~50)
2. Title IX Investigators (~10)
3. Hearing and Appeal Boards/Student Conduct Boards (~50)

Our vendor partner would train all University employees who hold these roles. To strengthen networking, information sharing and cross-campus confidence/awareness of consistent training, we would have our vendor partner conduct training in one central location where all employees attend. The most likely locations would be central Maine - either Augusta or Bangor.

The objectives are to provide training that increases critical content knowledge and experientially strengthens practical skills. An additional expectation is that the training will provide job aids/resources so that post training, employees have reference-able tools that remain updated/relevant and keep campus practices aligned to consistent best practices. We anticipate questions from participants after training and would seek a partner who is willing to support responses with post-training FAQs as necessary.

Each of the roles above have unique/specific tasks, activities and responsibilities within the Title IX prevention and response process. We envision a common content/knowledge base that includes (but is not limited to):

- Legal basis for Title IX liability
- Overview of key principles (past, present and anticipated future)
- Best practice implementation
- Definition/scope of the key roles/responsibilities within the process
- Key implementation principles such as neutrality, objectivity, confidentiality, advocacy, safety, security, other

Then our need is for experiential implementation guidelines/practice related to each of the above roles. Specifically, this includes:

- Coordinator vs. Investigator training so that our response teams abide by their roles/lanes
- Documentation training and workflow for that documentation including how to document our findings rationale, what needs to be in what file vs. not, etc.
- How to best adjudicate Title IX cases including how to devise/draw up the critical questions, determine relevancy, and apply the associated conduct codes properly
- Title IX role oversight responsibilities including assessing campus climates, addressing areas of concern, designing prevention and bystander intervention programming

Our trained participants will be able to operationalize guidance, knowing how to best implement, when to ask for help, and when to adjust practices effectively.

(Note: If your requirements are primarily for information technology related goods and/or services, you may be required to obtain approval from the University of Maine System Information Technology Office prior to releasing this RFP.)
SECTION 3

3.0 General Terms and Conditions

3.1 Contract Administration
The Office of the Chief Procurement Officer or its designee shall be the University's authorized representative in all matters pertaining to the administration of this Contract.

3.2 Contract Documents
The Contract entered into by the parties shall consist of the University of Maine System Contract for Services (attached to this document), the RFP, the selected Bidder's response, including all appendices or attachments, the specifications including all modifications thereof, and a purchase order or letter of agreement requiring signatures of the University and the Contractor, all of which shall be referred to collectively as the Contract Documents.

3.3 Contract Modification and Amendment
The parties may adjust the specific terms of this Contract (except for pricing) where circumstances beyond the control of either party require modification or amendment. Any modification or amendment proposed by the Contractor must be in writing to the Contract Administrator. Any agreed upon modification or amendment must be in writing and signed by both parties.

3.4 Contract Term
The Contract term shall be for a period of one (1) year commencing upon the completion of implementation and acceptance by the University. With mutual written agreement of the parties this Contract may be extended for two additional one periods. The University will consider other contract terms at its discretion if proposed and in the best interest of the University.

3.5 Contract Quantities
The quantities shown on the cost response form are approximate only. The contractor shall cover the actual needs of the University throughout the term of the contract regardless of whether they are more or less than the quantities shown.

3.6 Contract Data
The Contractor is required to provide the University with detailed data concerning the Contract at the completion of each contract year or at the request of the University at other times. The University reserves the right to audit the Contractor's records to verify the data.
3.7 Contract Validity
In the event one or more clauses of the Contract are declared invalid, void, unenforceable or illegal, that shall not affect the validity of the remaining portions of the Contract.

3.8 Non-Waiver of Defaults
Any failure of the University to enforce or require the strict keeping and performance of any of the terms and conditions of this Contract shall not constitute a waiver of such terms, conditions, or rights.

3.9 Cancellation/Termination
If the Contractor defaults in its agreement to provide personnel or equipment to the University's satisfaction, places University students or employees at significant risk of harm, or in any other way fails to provide service in accordance with the contract terms, the University shall promptly notify the Contractor of such default and if adequate correction is not made within seventy-two (72) hours the University may take whatever action it deems necessary to provide alternate services and may, at its option, immediately cancel this Contract with written notice. Cancellation does not release the Contractor from its obligation to provide goods or services per the terms of the Contract during the notification period.

3.10 Employees
The Contractor shall employ only competent and satisfactory personnel and shall provide a sufficient number of employees to perform the required services efficiently and in a manner satisfactory to the University. If the Contract Administrator or designee, notifies the Contractor in writing that any person employed on this Contract is incompetent, disorderly, or otherwise unsatisfactory, such person shall not again be employed in the execution of this Contract without the prior written consent of the Contract Administrator.

3.11 Clarification of Responsibilities
If the Contractor needs clarification of or deviation from the terms of the Contract, it is the Contractor's responsibility to obtain written clarification or approval from the Contract Administrator.

3.12 Litigation
This Contract and the rights and obligations of the parties hereunder shall be governed by and construed in accordance with the laws of the State of Maine without reference to its conflicts of laws principles. The Contractor agrees that any litigation, action or proceeding arising out of this Contract, shall be instituted in a state court located in the State of Maine.

3.13 Assignment
Neither party of the Contract shall assign the Contract without the prior written consent of the other, nor shall the Contractor assign any money due or to become due without the prior written consent of the University.
3.14 Equal Opportunity
In the execution of the Contract, the Contractor and all subcontractors agree, consistent with University policy, not to discriminate on the grounds of race, color, religion, sex, sexual orientation, including transgender status or gender expression, national origin or citizenship status, age, disability, genetic information, or veteran’s status and to provide reasonable accommodations to qualified individuals with disabilities upon request. The University encourages the employment of individuals with disabilities.

3.15 Independent Contractor
Whether the Contractor is a corporation, partnership, other legal entity, or an individual, the Contractor is an independent contractor. If the Contractor is an individual, the Contractor's duties will be performed with the understanding that the Contractor is a self-employed person, has special expertise as to the services which the Contractor is to perform and is customarily engaged in the independent performance of the same or similar services for others. The manner in which the services are performed shall be controlled by the Contractor; however, the nature of the services and the results to be achieved shall be specified by the University. The Contractor is not to be deemed an employee or agent of the University and has no authority to make any binding commitments or obligations on behalf of the University except as expressly provided herein. The University has prepared specific guidelines to be used for contractual agreements with individuals (not corporations or partnerships) who are not considered employees of the University.

3.16 Gramm Leach Bliley (GLB) Act (Confidentiality of Information)
The Contractor shall comply with all aspects of the GLB Act regarding safeguarding confidential information.

3.17 Payments
Payment will be upon submittal of an invoice to the address shown on the purchase order by the Contractor on a Net 30 basis unless discount terms are offered. Invoices must include a purchase order number. The University is using several, preferred methods of payment: Bank of America’s ePayables and PayMode electronic payment systems. Please indicate your ability to accept payment via any or all of these methods.

3.18 Indemnification
The Contractor agrees to be responsible for, and to protect, save harmless, and indemnify the University and its employees from and against all loss, damage, cost and expense (including attorney's fees) suffered or sustained by the University or for which the University may be held or become liable by reason of injury (including death) to persons or property or other causes whatsoever, in connection with the operations of the Contractor or any subcontractor under this agreement.
3.19 Contractor's Liability Insurance
During the term of this agreement, the Contractor shall maintain the following insurance:

<table>
<thead>
<tr>
<th>Insurance Type</th>
<th>Coverage Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Commercial General Liability</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>(Written on an Occurrence-based form)</td>
<td>(Bodily Injury and Property Damage)</td>
</tr>
<tr>
<td>2. Automobile Liability</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>(Including Hired &amp; Non-Owned)</td>
<td>(Bodily Injury and Property Damage)</td>
</tr>
<tr>
<td>3. Workers Compensation</td>
<td>Required for all personnel</td>
</tr>
<tr>
<td></td>
<td>(In Compliance with State Law)</td>
</tr>
</tbody>
</table>

The University of Maine System shall be named as Additional Insured on the Commercial General Liability insurance and as additional insured and certificate holder.

Certificates shall be filed prior to the date of performance under this Agreement. Said certificates, in addition to proof of coverage, shall contain the standard statement pertaining to written notification in the event of cancellation, with a thirty (30) day notification period.

Certificates of Insurance for all of the above insurance shall be filed with:

University of Maine System
Risk Manager
16 Central Street
Bangor, Maine 04401

3.20 Sexual Harassment
The University is committed to providing a positive environment for all students and staff. Sexual harassment, whether intentional or not, undermines the quality of this educational and working climate. The University thus has a legal and ethical responsibility to ensure that all students and employees can learn and work in an environment free of sexual harassment. Consistent with the state and federal law, this right to freedom from sexual harassment was defined as University policy by the Board of Trustees. Failure to comply with this policy could result in termination of this Contract without advanced notice.
3.21 Smoking Policy
The University must comply with the "Workplace Smoking Act of 1985" and M.R.S.A. title 22, § 1541 et seq "Smoking Prohibited in Public Places." In compliance with this law, the University has prohibited smoking in all University System buildings except in designated smoking areas. This rule must also apply to all contractors and workers in existing University System buildings. The Contractor shall be responsible for the implementation and enforcement of this requirement within existing buildings.

The University of Southern Maine is a tobacco-free campus. This policy applies to faculty, staff, students, contractors, vendors and visitors. The use of tobacco and all smoking products is not permitted on any university-owned property, which includes but is not limited to, buildings, university grounds, parking areas, campus walkways, recreational and sporting facilities, and university or personally-owned, rented or leased vehicles.

Tobacco use by definition includes the possession of any lighted tobacco products, or the use of any type of smokeless tobacco, including but not limited to chew, snuff, snus, electronic cigarettes, and all other nicotine delivery devices that are non-FDA approved as cessation products.

3.22 Pricing:
All prices quoted shall remain firm for the entire term of the agreement.
SECTION 4

4.0 Response Submission Requirements

This section contains instructions for Bidders to use in preparing their responses. The Bidder’s response must follow the outline used below, including the numbering and section and sub-section headings as they appear here. Failure to use the outline specified in this section or to respond to all questions and instructions throughout this document may result in the response being disqualified as non-responsive or receiving a reduced score. The University and its evaluation team for this document have sole discretion to determine whether a variance from the document specifications should result in either disqualification or reduction in scoring of a response. Re-phrasing of the content provided in this document will, at best, be considered minimally responsive. The University seeks detailed yet succinct responses that demonstrate the Bidder’s experience and ability to perform the requirements specified throughout this document.

Responses to each requirement below should be in order and clearly marked with the section number to which they respond.

4.1 General Format Instructions

4.1.1 Responses are to be prepared on standard 8-1/2” x 11” paper. Foldouts containing charts, spreadsheets, and oversize exhibits are permissible. The pages should be placed in a binder with tabs separating the sections of the response. Manuals and other reference documentation may be bound separately.

4.1.2 All pages should be numbered consecutively beginning with number 1 on the first page of the narrative (this does not include the cover page or table of contents pages) through to the end, including all forms and attachments. For clarity, the Bidder’s name should appear on every page, including Attachments. Each Attachment must reference the section or subsection number to which it corresponds.

4.1.3 Bidders must complete and submit the response cover page provided in Appendix A of this document and provide it with the Bidder’s response. The cover page must be the first page of the response. It is important that the cover page show the specific information requested, including Bidder address(es) and other details listed. The response cover page shall be dated and signed by a person authorized to enter into contracts on behalf of the Bidder.

4.1.4 It is the responsibility of the Bidder to provide all information requested in the document package at the time of submission. Failure to provide information requested in this document may, at the discretion of the University’s evaluation review team, result in a lower rating for the incomplete sections and may result in the response being disqualified for consideration.
4.1.5 The Bidder may not provide additional attachments beyond those specified in the document for the purpose of extending their response. Any material exceeding the response limit will not be considered in rating the response and will not be returned. Bidders shall not include brochures or other promotional material with their response. Additional materials will not be considered part of the response and will not be evaluated.

4.1.6 Include any forms provided in the application package or reproduce those forms as closely as possible. All information should be presented in the same order and format as described in this document.

4.1.7 Bidders are asked to be brief and to respond to each question listed in the “Requirements Sections” of this document. Number each response in the response to correspond to the relevant question in this document.

4.2 Content Format Instructions
The response shall be submitted under the same cover at the same time, in the six (6) distinct sections noted below:

Section I - Requirements - Organization Qualifications and Experience
  2. Provide responses for each requirement in Section 5:
     a. 5.1 Organizational Qualifications and Experience
     b. 5.2 Financial Stability
     c. 5.3 References
     d. 5.4 Economic Impact within the State of Maine

Section II - Requirements - Cost Response
  1. Provide responses for each requirement in Section 5:
     • 5.5 Cost Response – Exhibit 1 referenced in Appendix B.

Section III - Requirements – Business Functional
  1. Provide responses for each requirement in Section 6 and 7:
     • 6.0 Business Functional Requirements (Matrix)
     • 7.0 Business Functional Requirements (Narrative)

Section IV - Requirements – Technical
  1. Provide responses for each requirement in Section 8:
     • 8.0 Technical Requirements

Section V - Contract for Services
  1. Provide copy of the University of Maine, Contract for Services with the required responses as outlined in Section 9.

Section VI - Confidential Information
  1. Provide the documents as outlined in Section 10.
Section VII - Attachments

1. Any remaining attachments required as part of the response.
SECTION 5 - REQUIREMENTS

5.0 Organizational Qualifications, Experience, Financial Stability, References & Costs

Bidders shall ensure that all information required herein is submitted with the response. All information provided should be verifiable by documentation requested by the University. Failure to provide all information, inaccuracy or misstatement may be sufficient cause for rejection of the response or rescission of an award. Bidders are encouraged to provide any additional information describing operational abilities.

Responses to each requirement below should be in order and clearly marked with the section number to which they respond.

5.1 Organizational Qualifications and Experience

5.1.1 Provide a statement describing your company to include name, number of employees, locations, number of years in business, number of years offering/supporting the proposed solution, and any and all acquisitions or mergers in the last five years. Is the company publicly or privately held?

5.1.2 If subcontractors are to be used, provide a list that specifies the name, address, phone number, contact person, and a brief description of the subcontractors’ organizational capacity and qualifications.

5.1.3 Please provide information about contract cancellations or non-renewals your company has experienced over the last three years.

5.1.4 Describe your experience offering a solution for the business requirements identified in this document within higher education. Provide a client list that includes any and all higher education clients.

5.1.5 Provide a statement that explains why your company would be most qualified to provide products and services to the University of Maine System. What differentiates you from your competitors? In the response the Bidder must demonstrate that they are a recognized leader in the services and/or products covered in this RFP.

5.1.6 Describe your firm’s understanding of the current higher education needs for a comprehensive security management system and specifically smart card technology. Include in your response what challenges do higher education organizations face in this area how would your solution support our goals?

5.1.7 The Bidder shall provide resumes for each staff member responsible for design, implementation, project management, or other positions identified in the requirements of the RFP. Resumes shall include education, experience, license, and/or certifications of each individual.
5.2 Financial Stability
No financial statements are required to be submitted with your responses, however, prior to an award the University may request financial statements from your company, credit reports and letters from your bank and suppliers.

5.3 References
Provide at least three (3) current professional references who may be contacted for verification of the bidder’s professional qualifications to meet the requirements set forth herein. We will request that the references include one long-standing customer (minimum of 3 year engagement) and one new customer (one who has been engaged with vendor for less than one year). We strongly prefer clients from higher education institutions similar in size and requirements to the University of Maine System, including those with multi-campus integrated solutions.

5.4 Economic Impact within the State of Maine
In addition to all other information requested within this document, each Bidder must dedicate a section of its response to describing the Bidder’s economic impact upon and within the State of Maine.

For the purposes of this document, the term “economic impact” shall be defined as any activity that is directly performed by or related to the Bidder and has a direct and positive impact on the Maine economy and public revenues within the State of Maine. Examples may include, but are not limited to, employment of Maine residents, subcontracting/partnering with Maine businesses, payment of State and Local taxes (such as corporate, sales, or property taxes), and the payment of State licensing fees for the Bidder’s business operations.

To complete the “economic impact” section of the Bidder’s response, the Bidder shall include no more than one page of typed text, describing the Bidder’s current, recent, or projected economic impact with the State of Maine, as defined above. The Bidder may include all details and information that it finds to be most relevant for this section.

5.5 Cost Response
5.5.1 General Instructions:
5.5.1.1 The Bidder must submit a cost proposal that covers the entire period of the contract, including any optional renewal periods. Please use the expected contract start date October 1, 2015 and an end date of September 30, 2016 in preparing this section.

5.5.1.2 The cost response shall include the costs necessary for the Bidder to fully comply with the contract terms and conditions and requirements.

5.5.1.3 Failure to provide the requested information and to follow the required cost response format provided in Appendix B may
5.5.1.4 No costs related to the preparation of the response for this document or to the negotiation of the contract with the University may be included in the response. Only costs to be incurred after the contract effective date that are specifically related to the implementation or operation of contracted services may be included.

5.5.2 Cost Response Form Instructions – Appendix B

5.5.2.1 The Bidder MUST fill out Exhibit 1 referenced in Appendix B, following the instructions detailed in Appendix B. For a copy of the excel version of Exhibit 1, email the contact provided in Section 1.6.
SECTION 6 - REQUIREMENTS

6.0 Business Functional Requirements (Matrix Section)
Section 6 is intentionally left blank.
SECTION 7 - REQUIREMENTS

7.0 Business Functional Requirements (Narrative Section)
All responses to the requirements should reflect delivered, or out-of-the-box, functionality. Bidders **MUST** indicate if system modification, additional products or vendors, costs or if any other accommodation would be necessary to meet a requirement.

7.1 General Requirements
7.1.1 Include a statement that you understand that the agreement is for all University of Maine Institutions including the University of Maine System Office. The Contractor agrees to further provide the products and services, with all the same terms and conditions applicable, to any additional University institutions, this includes any additional University institutions formed during the term of this agreement, all facilities utilized by an institution including those managed and/or owned by a third party, and additional entities, such as, the University College a division of University of Maine at Augusta.

7.1.2 Describe how, if at all, does your company share best practices among client universities?

7.1.3 Explain, if applicable, your company stays attuned to legislative updates, case law and best practices. Also, how does your company then integrate the updates into your training materials?

7.1.4 What level of review do you conduct of an organization’s current training and implementation methods prior to providing training this area?

7.2 Implementation Requirements
7.2.1 Describe your recommended implementation strategy, best practice consulting options, and professional services. The University of Maine System requires the review of consultant’s credentials/experience and reserves the right to request replacement if he/she fails to meet expectations at any time.

7.2.2 Describe your project management approach. What project management tools do you use? Describe the project management offered as part of a standard implementation.

7.2.3 Indicate your timeline from implementation start to “go live” date. Provide task lists and timelines for a standard implementation.

7.2.4 Outline the staffing and composition of the implementation team. Include University staff and roles, vendor staff and roles, and proposed hours required for successful implementation.

7.2.5 Implementation roles and responsibilities - Please elaborate on the project team required and time commitment to implement your software including
functional and technical resources within the University. A sample project plan would be helpful.

7.2.6 Identify any third party vendors involved in your implementation strategy and describe these relationships. Indicate whether these relationships are required or optional for implementation of the proposed solution. Be sure to detail associated costs and requirements related to the third party vendor.

7.3 Training Requirements

7.3.1 Describe the training options available in support of this product and implementation. Include training for functional and technical users.

7.3.2 Describe the training methods available such as on-site, online instructor led, online self-help, documentation, etc.

7.3.3 Describe your training best practices and what you would recommend for a successful implementation of this product.

7.4 Support Requirements

7.4.1 Is there a customer portal available for clients to report issues and obtain information via a knowledge base? What is the process for reporting issues and seeking assistance? What are your turn-around times?

7.4.2 Do you support user groups or advisory boards for the proposed solution? Do they operate independently from your company? Are they national or regional? How large is the user community? Please explain.

7.4.3 What services or events do you offer clients to maximize or leverage the features/functionality of the solution?

7.4.4 Describe how you manage on-going contact with your clients. Would the University of Maine System be assigned an account manager? What expertise would that person have to support our needs?

7.4.5 Please provide a detailed account of your actions should you miss an SLA. Include a description of the actions you would take to assure the lapse did not occur again. Would the University of Maine System be eligible for subscription fee credits as a result of the lapse?

7.4.6 How do you obtain and prioritize feedback for changes or enhancements to your solution? (i.e. user groups, customer service, company representatives, etc.) To what degree do you rely on developers outside your organization to stay on top-ahead of the quickly changing technology field and what types of contributions are they able to make?
SECTION 8 - REQUIREMENTS

8.0   Technical Requirements

All responses to the requirements should reflect delivered, or out-of-the-box, functionality. Bidders MUST indicate if system modification, additional products or vendors, costs or if any other accommodation would be necessary to meet a requirement.

Responses to each requirements below should be in order and clearly marked with the section number to which they respond.

8.1   Technical Requirements – Accessibility

8.1.1 The University is interested in procuring Information Technology products and services, such as software, hardware, web services, etc., that provide equitable access to persons with disabilities. The University relies on the accessibility guidelines of “Section 508 of the United States Rehabilitation Act of 1973” and the “Web Content Accessibility Guidelines (WCAG) 2.0” published by www.w3.org to assess accessibility of the bid for products/services.

To allow the University to evaluate product accessibility, bidders will submit as part of their bid either, or both, of the following assessments covering all Information Technology-related products, services or components that users, managers, installers, system administrators, etc., are expected to interact with:

1) Current and accurate "Voluntary Product Accessibility Template", or VPAT, (see http://www.itic.org/public-policy/accessibility), to document products and/or services' conformance and deviations from Section 508 of the Rehabilitation Act of 1973.

2) Detailed description of the accessibility features in the bid products and/or services that shows and explains compliance with and deviations from the guidelines of the "Web Content Accessibility Guidelines (WCAG) 2.0" published by www.w3.org.
SECTION 9

9.0 Contract for Services Requirements

9.1 The winning Bidder must enter into a formal University of Maine System Contract for Services, which is attached to this response, University of Maine System, Contract for Services.

As part of the response each Bidder is required to provide as part of their response submission the following:

9.1.1 Provide either a red-line version to reflect language adjustments to the University of Maine System, Contract for Services, “Agreement”.

For a copy of the word version of the Agreement email the contact provided in Section 1.6.

OR

Sign the Agreement signifying acceptance of the terms and conditions, Riders, the RFP and the Bidder’s response, including all appendices or attachments, are incorporated in the final Agreement.

9.1.2 Copies of your Certificate of Insurance and Form W9 or W8 should be provided as outlined in Section 10 of this document to ensure the confidentiality of the information.

9.1.3 Provide University of Maine System, Contract for Services, language for Rider D Implementation Plan and Timeline.

The Implementation Plan and Timeline must reflect a high-level milestone plan with estimated duration for the implementation.

9.1.4 Provide University of Maine System, Contract for Services language for Rider G Contractor’s Service Level Agreement to Support the University.

Service Level Agreement (SLA) will include at a minimum a description of the agreement between the Contractor and the University through the documentation of Services, including but not limited to, Service Level Targets and specifies the responsibilities of the Service Provider and the University. The general structure of the agreement should include:

- Service Description
- Service Hours
- Service Availability
- Reliability
- Customer Support
- Service Performance
- Functionality
- Change Management Procedure
- Service Reviews
- Glossary of Terms
- Amendment Sheet (as applicable).
SECTION 10

10.0 Confidential Information

10.1 Certificate of Insurance – Provide on a standard Acord form (or the equivalent) evidencing the Bidder’s general liability, professional liability and any other relevant liability insurance policies that might be associated with this contract. See 3.19 Contractor’s Liability Insurance.

10.2 Form W-9 or Form W-8 if you are a foreign person.
SECTION 11

11.0 List of Appendices and Related Documents
This section lists documents which are included.

11.1 Appendix A – University of Maine System Response Cover Page

11.2 Appendix B – Cost Response Form

11.3 Exhibit 1 – Pricing

11.4 University of Maine System, Contract for Services
Appendix A – University of Maine System Response Cover Page

RFP # 75-15
System-Wide Title IX & Student Conduct Training

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<table>
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- This quote and the pricing structure contained herein will remain firm for a period of 90 days from the date and time of the quote deadline date.
- No personnel currently employed by the University or any other University agency participated, either directly or indirectly, in any activities relating to the preparation of the Bidder’s response.
- No attempt has been made or will be made by the Bidder to induce any other person or firm to submit or not to submit a quote.
- The undersigned is authorized to enter into contractual obligations on behalf of the above-named organization.

To the best of my knowledge all information provided in the enclosed quote, both programmatic and financial, is complete and accurate at the time of submission.

Authorized Signature  Date  Name and Title (Typed)
Appendix B - Cost Response Form

University of Maine System
COST RESPONSE FORM
RFP # 75-15
System-Wide Title IX & Student Conduct Training

Bidder’s Organization Name:

GENERAL INSTRUCTIONS:

Identify all costs by year, to be charged for performing the services necessary to accomplish the objectives of the contract.

Note regarding total cost of ownership: This “cost” will encompass the entire solution pricing along with all services and necessary customizations. If there are additional components or modules that are not included in the offering, they must be identified and itemized as “optional” and include all software, maintenance/support, hosting services, professional services, integration, and customization costs, as applicable. All items identified in the response (including third party items required) will be considered free add-ons to the proposed solution at the prices included in this response unless expressly stated otherwise.

Indicate all options available for licensing including (if applicable) named licenses, concurrent users, unlimited, etc. Make note of any multi-campus or other discounts as appropriate.

The Bidder is to submit a fully detailed budget, to include number of estimated hours and their associated hourly rate which shall be inclusive of staff costs, administrative costs, travel costs, and any other expenses necessary to accomplish the tasks and to produce the deliverables under the contract.

This budget should include pricing for any customization, change request pricing, licensing and maintenance agreement pricing, and growth and enhancement pricing.

**Bidders’ are encouraged to provide additional price incentives for providing an enterprise solution or award of multiple institutions.

IMPORTANT – Please do NOT change any formatting on the response sheet in any manner (such as merged cells). You can add rows required to insert additional information. If a particular cost table is not required as part of your response simply leave it blank.
INSTRUCTIONS FOR – Exhibit 1 (Table 1) - Licensing and Maintenance Agreement Pricing and/or Data Maintenance / Subscription Pricing

This section intentionally left blank. No response required.

INSTRUCTIONS FOR - Exhibit 1 (Table 2) - Pricing for Custom Features Deliverables

Your list of deliverables should trace back to the objectives and requirements listed in this document. Where a requirement is addressed by your product or service without customization, indicate that under the Explanation and reference the Licensing and Maintenance schedule above.

Total compensation for services rendered and deliverables shall include any hourly billing rate and all expected related expenses, both actual and administrative.

Costs for subcontractors are to be broken out separately.

Bidder’s Organization Name – Provide the Bidder’s Organization Name.

Exhibit 1 (Table 2) – Bidders will use this attachment, specifically Table 2 to record all costs associated with this section. For a copy of the excel version of Exhibit 1, email the contact provided in Section 1.6.
INSTRUCTIONS FOR - Exhibit 1 (Table 3) - Change Request Pricing

The University has a formal change request and change request documentation process to manage changes to project baselines (e.g., contractual, requirements, and design). The change request process requires the University to evaluate costs associated with change request. Therefore, we need to know what the University will be charged for making changes to the project baselines.

Bidder’s Organization Name – Provide the Bidder’s Organization Name.

Name/Role if Individual Depending on the nature of the change request, different individuals will be responsible for making the change. List the name or role of individuals from you organization that would be responsible for making changes.

Hourly Rate is the hourly dollar amount that may be invoiced as a result of making the approved change. Change Requests will require prior written approval from the University Project Manager or Project Sponsor. You shall warranty your work for a period of ninety (90) days from date of University’s acceptance.

Exhibit 1 (Table 3) –Bidders will use this attachment, specifically Table 3 to record all costs associated with this section. For a copy of the excel version of Exhibit 1, email the contact provided in Section 1.6.

INSTRUCTIONS FOR - Exhibit 1 (Table 4) - Growth and Enhancement Pricing

Growth and Enhancements are products or services not included in the baseline pricing that we may want to purchase at a later date. These may vary by vendor response. There is no penalty for not completing this section.

IMPORTANT - Bidders’ are required to provide separate costs for each institution.

Bidder’s Organization Name – Provide the Bidder’s Organization Name.

Item Description Provide a brief description of your product or service.

Cost Provide the total cost of your product or service, including licensing and maintenance agreement pricing.

Exhibit 1 (Table 4) –Bidders will use this attachment, specifically Table 4 to record all costs associated with this section. For a copy of the excel version of Exhibit 1, email the contact provided in Section 1.6.
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Include additional explanation of costs and list assumptions that could influence the pricing for custom features.

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Include additional explanation of costs and list assumptions that could influence the cost of change request pricing.

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Include additional explanation of costs and list assumptions that could influence the cost of growth and enhancement pricing.

List explanations and assumptions here

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This Contract for Services Master Agreement (“Agreement” or “Master Agreement”) entered into this ______ day of __________, ______, by and between the University of Maine System, hereinafter referred to as the "University", and __________________________, hereinafter referred to as “Contractor”.

WITNESSETH, that for and in consideration of the payments and agreements hereinafter mentioned, to be made and performed by the University, the Contractor hereby agrees with the University to provide the products and services described in this agreement, and the following Riders, hereby incorporated into this Agreement and made part of it by reference:

Rider A - Specifications of Work to be Performed
Rider A-1 – Pricing
Rider B-1 – Insurance Requirements
Rider B-2 – Substitute Form W-9 - Taxpayer Identification Number Request & Certification
Rider C – University of Maine System Standards for Safeguarding Information
Rider D – Implementation Plan and Timeline
Rider E – Services Engagement Form
Rider F – Contractor’s Service Level Agreement to Support the University

WHEREAS, the University desires to enter into a contract for professional services, and the Contractor represents itself as competent and qualified to accomplish the specific requirements of this Contract to the satisfaction of the University;

NOW THEREFORE, in consideration of the mutual promises contained herein, the parties hereby agree as follows:

This Agreement, along with any documents identified, which are incorporated by reference, constitutes the entire Agreement between the parties, and there are no other or further written or oral understandings or agreements with respect thereto.

1. **Specifications of Work**: The Contractor agrees to perform the Specifications of Work as described in Rider A, hereby incorporated by reference.

   Rider A provides a suite of services offered by the Contractor to the University. As required by the University institutions, the parties will develop jointly specific Services Engagement documents. The required format of this document is detailed in Rider E. The document will be governed by all the terms in this agreement; except that the engagement administrator for purposes of managing the service deliverables may be different than this Agreement Administrator and the term may be different than the term of the agreement but may not extend beyond this Agreement termination date. The Services Engagement document will be...
fully executed by the parties. Institutions may execute more than one agreement for services to support their needs over the term of this Agreement.

2. **Term:** This Contract shall commence on ________________ and shall terminate on ________________, unless terminated earlier as provided in this Contract with option for <<enter renewals as appropriate>> upon the parities’ mutual agreement.

3. **Payment:**

   A. Payment shall be made upon submittal of an electronic invoice to the University by the Contractor on a net 30 basis unless discount terms are offered. In the event there is a discrepancy with the invoice, payment terms shall be effective starting on the date the discrepancy is resolved, for only that portion of the invoice that is disputed. Invoices must include a purchase order number.

   << Select or remove items B – E depending on Agreement requirements. >>

   B. The total of all payments made against this contract shall not exceed $_______. Any expenses not listed here will not be reimbursed.

   C. The University shall compensate the Contractor at the rate of $ ______ per _______ (hour, week, semester, entire project.) Payment will be made within 30 days upon submittal and approval of invoices.

   D. Reimbursement for travel:

      _____ All travel, lodging and meals are part of the compensation described in section A. No additional reimbursement will be made.

      OR

      _____ Contractor will be reimbursed for pre-approved travel, lodging and meals in an amount not to exceed $ _________. Copies of receipts or itemized bills for expenses must be submitted for reimbursement.

   E. Other expenses (postage, printing, phone, etc.) shall not exceed $ ______. Copies of receipts or itemized bills for expenses must be submitted for reimbursement.

   F. “Additional Services” The University will have the option to purchase additional services under this Agreement.

      As required by the University institutions, the parties will develop jointly specific Services Engagement documents. The required format of this document is detailed in Rider E.

   G. “Multi-Institution Capabilities” University will have the option to include products and services under this Agreement to additional University institutions, this includes any additional University institutions formed during the term of this agreement, all facilities utilized by an institution including those managed and/or owned by a third party, and additional entities, such as, the University College a division of University of Maine at Augusta.
4. **Termination**: The Agreement or a Services Engagement (Rider E) may be terminated by the University in whole, or in part, whenever for any reason the University shall determine that such termination is in the best interest of the University. Any such termination shall be effected by delivery to the Contractor of a Notice of Termination specifying the extent to which performance of the Agreement is terminated and the date on which such termination becomes effective. The University shall pay all allowable costs incurred up to the effective date of termination. However, the Contractor shall not be reimbursed for any costs incurred after the effective date of termination.

5. **Obligations Upon Termination**: Any materials produced in performance of this agreement are the property of the University and shall be turned over to the University upon request. The University shall pay the Contractor for all services performed to the effective date of termination subject to offset of sums owed by the Contractor to the University.

6. **Non-Appropriation**: Notwithstanding any other provision of this Agreement, if the University is not appropriated sufficient funds to pay for the work to be performed under this Agreement or if funds are de-appropriated, then the University is not obligated to make payment under this Agreement.

7. **Conflict of Interest**: No officer or employee of the University shall participate in any decision relating to this contract which affects his or her personal interest in any entity in which he or she directly or indirectly has interest. No employee of the University shall have any interest, direct or indirect, in this contract or proceeds thereof.

8. **Modification**: This Contract may be modified or amended only in a writing signed by both parties.

9. **Assignment**: This Contract, or any part thereof, may not be assigned, transferred or subcontracted by the Contractor without the prior written consent of the University.

10. **Applicable Law**: This Contract shall be governed and interpreted according to the laws of the State of Maine.

11. **Administration**: Rosa Redonnett, Chief Student Affairs Officer shall be the University's authorized representative in all matters pertaining to the administration of the terms and conditions of this Contract and to whom all notices must be sent.

12. **Non-Discrimination**: In the execution of the contract, the Contractor shall not discriminate on the basis of race, color, religion, sex, sexual orientation, transgender status or gender expression, national origin or citizenship status, age, disability, genetic information, or veteran status and shall provide reasonable accommodations to qualified individuals with disabilities upon request. The university encourages the employment of qualified individuals with disabilities.

13. **Indemnification**: The Contractor shall comply with all applicable federal, state and local laws, rules, regulations, ordinances and orders relating to the services provided under this Contract. Contractor shall indemnify, defend and hold the University, its Trustees, officers, employees, and agents, harmless from and against any and all loss, liability, claims, damages, actions, lawsuits, judgments and costs, including reasonable attorney's fees, that the University may become liable to pay or defend arising from or attributable to any acts or omissions of the Contractor, its agents, employees or subcontractors, in performing its obligations under this Contract, including, without limitation, for violation of proprietary rights, copyrights, or rights of privacy, arising out of a publication, translation, reproduction, delivery, performance, use or
14. **Contract Validity:** In the event one or more clauses of this Contract are declared invalid, void, unenforceable or illegal, that shall not affect the validity of the remaining portions of this Contract.

15. **Independent Contractor:** Contractor is an independent contractor of the University, not a partner, agent or joint venture of the University and neither Party shall hold itself out contrary to these terms by advertising or otherwise, nor shall either party be bound by any representation, act or omission whatsoever of the other. For U.S. entities, Contractor, its employees and subcontractors if any, is/are independent contractors for whom no Federal or State Income Tax will be deducted by the University, and for whom no retirement benefits, social security benefits, group health or life insurance, vacation and sick leave, Worker’s Compensation and similar benefits available to University’s employees will accrue. The parties further understand that annual information returns as required by the Internal Revenue Code and Maine Income Tax Law will be filed by the University with copies sent to Contractor. Contractor will be responsible for compliance with all applicable laws, rules and regulations involving but not limited to, employment, labor, Workers Compensation, hours of work, working conditions, payment of wages, and payment of taxes, such as unemployment, social security and other payroll taxes, including other applicable contributions from such persons when required by law.

16. **Intellectual Property:** Any information and/or materials, finished or unfinished, produced in performance of this Contract, and all of the rights pertaining thereto, are the property of the University and shall be turned over to the University upon request.

17. **Entire Contract:** This Contract sets forth the entire agreement between the parties on the subject matter hereof and replaces and supersedes all prior agreements on the subject, whether oral or written, express or implied.

18. **Licensing:** Contractor shall secure in its name and at its expense all federal, state, and local licenses and permits required for operation under this Contract. Contractor shall provide proof of such licensure or permit to the University prior to commencing work under this Contract.

19. **Record Keeping, Audit and Inspection of Records:** The Contractor shall maintain books, records and other compilations of data pertaining to the requirements of the Contract to the extent and in such detail as shall properly substantiate claims for payment under the Contract. All such records shall be kept for a period of seven years or for such longer period as specified herein. All retention periods start on the first day after the final payment of the Contract. If any litigation, claim, negotiation, audit or other action involving the records is commenced prior to the expiration of the applicable retention period, all records shall be retained until completion of the action and resolution of all issues resulting therefrom, or until the end of the applicable retention period, whichever is later. The University, the grantor agency (if any), or any of their authorized representatives shall have the right at reasonable times and upon reasonable notice, to examine and copy the books, records and other compilations of data of the Contractor pertaining to this Contract. Such access shall include on-site audits.

20. **Publicity, Publication, Reproduction and use of Contract's Products or Materials:** Unless otherwise provided by law or the University, title and possession of all data, reports, programs, software, equipment, furnishings and any other documentation or product paid for with University funds shall vest with the University. The Contractor shall at all times obtain the prior written approval of the University before it, any of its officers, agents, employees or subcontractors, either during or after termination of the Contract, makes any statement
bearing on the work performed or data collected under this Contract to the press or issues any material for publication through any medium of communication. If the Contractor or any of its subcontractors publishes a work dealing with any aspect of performance under the Contract, or of the results and accomplishments attained in such performance, the University shall have a royalty free, non-exclusive and irrevocable license to reproduce, publish or otherwise use and to authorize others to use the publication.

21. **Confidentiality:** The contractor shall comply with all laws and regulations relating to confidentiality and privacy including but not limited to any rules or regulations of the University.

22. **Force Majeure:** Neither party shall be liable to the other or be deemed to be in breach of this Contract for any failure or delay in rendering performance arising out of causes beyond its reasonable control and without its fault or negligence. Such causes may include, but are not limited to, acts of God or of a public enemy, fires, flood, epidemics, strikes, embargoes or unusually severe weather. Dates or time of performance shall be extended to the extent of delays excused by this section provided that the party whose performance is affected notifies the other promptly of the existence and nature of such delay.

23. **Notices:** Unless otherwise specified in an attachment hereto, any notice hereunder shall be in writing and addressed to the persons and addresses below.

   **To the University:**

   University of Maine System
   16 Central Street
   Bangor, Maine 04401
   Attn: Rosa Redonnett, Chief Student Affairs Officer

   **To Contractor:**

   <<BID INSTRUCTIONS – Bidder to supply information noted below for submission with their proposal/bid. >>
   Company Name:
   Contact Name:
   Address:
   Phone Number:
   Fax Number:

24. **Invoices:** Unless otherwise specified in an attachment hereto, invoices and questions regarding invoices will be directed to:

   Accounts Payable Shared Services
   5765 Service Bldg.
   Orono, ME  04469

   Phone: 207-581-2692 Donita Gallant
   Fax: 207-581-2698
   Email: UMAP@maine.edu

25. **Order of Precedence:** In the event of any conflict among the documents in this agreement, the following order of precedence shall apply:

   A. **Terms and conditions of this Agreement**
26. **Multi-Institution Capabilities** University will have the option to include products and services under this Agreement to additional University institutions, this includes any additional University institutions formed during the term of this agreement, all facilities utilized by an institution including those managed and/or owned by a third party, and additional entities, such as, the University College a division of University of Maine at Augusta.

The Community College System and Maine Maritime Academy, both public higher education institutions in the state, shall be permitted to piggyback off of the University's contract if they should so desire. The Contractor agrees to further provide the products and services, with all the same terms and conditions applicable, to these additional entities.
27. Signatures

FOR THE UNIVERSITY OF MAINE SYSTEM:

BY: __________________________
   (signature)

Name: __________________________
   (print or type)

Title: __________________________

Address: __________________________

Telephone: __________________________

Fax: __________________________

Date: __________________________

FOR THE CONTRACTOR:

LEGAL NAME: __________________________

BY: __________________________
   (signature)

Name: __________________________
   (print or type)

Title: __________________________

Address: __________________________

Telephone: __________________________

Fax: __________________________

Date: __________________________

Tax ID #: __________________________

Per University policy, “Any contract or agreement for services that will, or may, result in the expenditure by the University of $50,000 or more must be approved in writing by the Chief Procurement Officer, or designee, and it is not approved, valid or effective until such written approval is granted.”

BY: __________________________

Title: __________________________

Chief Procurement Officer or designee

Date: __________________________
RIDER A
SPECIFICATIONS OF WORK TO BE PERFORMED

The Contractor agrees to the Specifications of Work to be Performed as follows:

INTENT AND PURPOSE
The University of Maine System, including its seven geographically dispersed campuses, sought proposals to provide Title IX and SaVE Act Prevention and Response Training as defined in this Request for Proposals (RFP) document. This document provides instructions for submitting proposals, the procedure and criteria by which the Provider(s) will be selected, and the contractual terms which will govern the relationship between the University and the awarded Bidder(s).

The OFCCP initiated a Dear Colleague Letter in 2011 with guidance to Universities as to the priority for addressing staggering national statistics related to campus sexual assault, violence and stalking. The University of Maine System (UMS) immediately took action to review the guidance, assess current state, and initiate associated policy changes and new regulations. The effort has been ongoing and consistent as new regulatory guidance has rolled out (October 2014 and then again recently in April 2015) and as cases have revealed expectations (Harvard University Case). We fully expect that further guidance will unfold as efforts to make true national culture change continue.

The UMS Board and University Leadership have taken this charge very seriously and set expectations at best practice level. The Project Lead on this effort has been UMS Chief Student Affairs Officer working with Senior Legal Counsel, UMS Director of Equity/Diversity, Campus EEO Officers and Chief Student Affairs Officers/Title IX Officers.

One project charge has related to assessing Title IX Case Investigation Practices (coordination and implementation) across all seven campuses and recommending a working model that fits the needs of each campus and the System as a whole – while ensuring a consistent and coordinated response, investigation and adjudication of Title IX cases. A need for training came directly from the current state assessment and was a key component of the proposed working model.

At this juncture, UMS offers a robust on-line training required of all employees and students. Additionally, training is provided at various levels/consistency for key roles engaged in this important work. That said, there are key opportunities for consistency and bringing all key roles to best practice level of training.

PRODUCT SCOPE OF WORK:
<< BID INSTRUCTIONS - Bidder to provide product/service scope of work description as part of their proposal/bid submission. >>

The scope of requested training is for three audiences, all of which are Title IX Compliance Officers (and their supervisors) who play a role in processing, investigating or resolving complaints:

1. Title IX Coordinators, Deputy Title IX Coordinators and appropriate senior administrators (~50)
2. Title IX Investigators (~10)
3. Hearing and Appeal Boards/Student Conduct Boards (~50)

Our vendor partner would train all University employees who hold these roles. To strengthen networking, information sharing and cross-campus confidence/awareness of consistent training,
we would have our vendor partner conduct training in one central location where all employees attend. The most likely locations would be central Maine - either Augusta or Bangor.

The objectives are to provide training that increases critical content knowledge and experientially strengthens practical skills. An additional expectation is that the training will provide job aids/resources so that post training, employees have reference-able tools that remain updated/relevant and keep campus practices aligned to consistent best practices. We anticipate questions from participants after training and would seek a partner who is willing to support responses with post-training FAQs as necessary.

Each of the roles above have unique/specific tasks, activities and responsibilities within the Title IX prevention and response process. We envision a common content/knowledge base that includes (but is not limited to):

- Legal basis for Title IX liability
- Overview of key principles (past, present and anticipated future)
- Best practice implementation
- Definition/scope of the key roles/responsibilities within the process
- Key implementation principles such as neutrality, objectivity, confidentiality, advocacy, safety, security, other

Then our need is for experiential implementation guidelines/practice related to each of the above roles. Specifically, this includes:

- Coordinator vs. Investigator training so that our response teams abide by their roles/lanes
- Documentation training and workflow for that documentation including how to document our findings rationale, what needs to be in what file vs. not, etc.
- How to best adjudicate Title IX cases including how to devise/draw up the critical questions, determine relevancy, and apply the associated conduct codes properly
- Title IX role oversight responsibilities including assessing campus climates, addressing areas of concern, designing prevention and bystander intervention programming

Our trained participants will be able to operationalize guidance, knowing how to best implement, when to ask for help, and when to adjust practices effectively.

**Additional Scope:** The Contractor shall permit product and services not covered herein to be added by mutual agreement, without voiding the provisions of the existing contract. The Contractor, for additional consideration, shall furnish additional such products and services to the University.

**PRICING:** Refer to RIDER A-1

**PERFORMANCE TERMS AND CONDITIONS**

1. **Employees:** The Contractor shall employ only competent and satisfactory personnel and shall provide a sufficient number of employees to perform the required services efficiently and in a manner satisfactory to the University. If the University Contract Administrator notifies the Contractor in writing that any person employed on this Contract is incompetent, disorderly, or otherwise unsatisfactory, such person shall not again be utilized in the execution of this Contract without the prior written consent of the Contract Administrator.
2. **Business and Performance Reviews:** Recognizing that successful performance of this contract is dependent on favorable response, the Contractor shall meet at least quarterly with the Contract Administrator or designee for a business and performance review to evaluate operations and make necessary adjustments. These meetings will normally be conducted electronically but shall be face-to-face on demand. As part of these reviews, the University reserves the right to review equipment specifications quarterly and update equipment specifications accordingly. Contractor shall provide a single point of contact (i.e., relationship manager) and shall notify University in writing and in advance whenever there is a change to that single point of contact.

3. **Campus Visits:** The Contractor agrees to maintain good relations with the University. The Contractor shall make campus visits “as needed” on three days’ notice. The Contractor will coordinate campus visits with the University Services Information and Technology Department to ensure proper communication and sharing of information related to customer projects.

4. **Toll-Free Access:** The Contractor shall provide to the University, toll-free telephone access to technical support. The University prefers a unique toll-free telephone number just for the University. The Contractor shall provide an escalated support feature to ensure that unresolved support issues can be elevated to upper level management.

5. **Accessibility:** Contractor hereby warrants that the products or services to be provided under this agreement comply with the accessibility guidelines of “Section 508 of the Rehabilitation Act of 1973” as amended as of the date of this agreement, and the “Web Content Accessibility Guidelines (WCAG) 2.0” published by www.w3.org.

Contractor agrees to promptly respond to and resolve any complaint regarding accessibility of its products or services which is brought to its attention and vendor further agrees to indemnify and hold harmless the University of Maine campuses and system or any university entity using the Contractor’s products or services from any claim arising out of its failure to comply with the aforesaid requirements.

The University, at its discretion, may at any time test the vendor’s products or services covered by this agreement to ensure compliance with Section 508 and WCAG 2.0. Testing that results in findings of non-compliance, shall result in a 25% reduction in the total cost of the products and/or services covered by this agreement if the non-compliance is not corrected within 30 days of being reported to the vendor in writing. All withheld amounts will be paid to the vendor upon correction of the non-compliance and acceptance by the University. Said acceptance not to be unreasonably withheld.

Failure to comply with these requirements shall constitute a breach and be grounds for termination of this agreement and a pro-rated refund of fees paid from the University for the remainder of original contract period.

6. **Standards for Safeguarding Information:** The Contractor is expected to comply with these standards as outlined in **Rider C - University of Maine System Standards for Safeguarding Information**. Should the Contractor fail to comply with the standards and is unable to reasonably cure its noncompliance within 60 days, the University may terminate this agreement. The University will be entitled to receive a prorated refund measured from the effective date of the termination.

7. **Implementation Plan and Timeline:** The Contractor is expected to develop, manage and report the status of the progress on the implementation plan and timeline as outlined in **Rider D – Implementation Plan and Timeline**, of this Agreement.
8. **Service Level Agreement:** The Contractor is expected to provide, monitor performance and provide reports of its service delivery commitments to the University as outlined in *Rider F – Contractor's Service Level Agreement to Support the University*, of this Agreement.
RIDER A-1
PRICING

<< BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement negotiations. No action needed for Bidder as part of their proposal/bid submission. >>
RIDER B-1
INSURANCE REQUIREMENTS

<< BID INSTRUCTIONS - Bidder to provide their Contractor’s Liability Insurance (CIA) Form here as part of their proposal/bid submission. The text below will be removed and the CIA form will be inserted as an image under Rider B-1 >>

Contractor's Liability Insurance: During the term of this agreement, the Contractor shall maintain the following insurance:

<table>
<thead>
<tr>
<th>Insurance Type</th>
<th>Coverage Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Commercial General Liability</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>(Written on an Occurrence-based form)</td>
<td>(Bodily Injury and Property Damage)</td>
</tr>
<tr>
<td>2. Vehicle Liability</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>(Including Hired &amp; Non-Owned)</td>
<td>(Bodily Injury and Property Damage)</td>
</tr>
<tr>
<td>3. Workers Compensation</td>
<td>Required for all personnel</td>
</tr>
<tr>
<td>(In Compliance with Maine Law)</td>
<td></td>
</tr>
</tbody>
</table>

Coverage limit requirements can be met with a single underlying insurance policy or through the combination of an underlying insurance policy plus an Umbrella insurance policy.

The University of Maine System shall be named as Additional Insured on the Commercial General Liability insurance.

Certificates of Insurance for all of the above insurance shall be filed with:
Office of Strategic Procurement
University of Maine System
16 Central Street
Bangor, Maine 04401

Certificates shall be filed prior to the date of performance under this Agreement. Said certificates, in addition to proof of coverage, shall contain the standard statement pertaining to written notification in the event of cancellation, with a thirty (30) day notification period.

The University reserves the right to change the insurance requirement or to approve alternative insurances or limits, at the University’s discretion.
RIDER B-2
Substitute Form W-9 - Taxpayer Identification Number Request & Certification

Please complete the following information. We are required by law to obtain this information from you when making a reportable payment to you. If you do not provide us with this information, your payments may be subject to federal income tax backup withholding. Use this form only if you are a U.S. person (including US. resident alien.). If you are a foreign person, use the appropriate Form W-8.

Part 1 Tax Status:
Print Name: ____________________________________________________________________
Address (number, street, and apt. or suite no.): ________________________________________________________________
City: ____________________________________________ State: _________________________ Zip: ________________
Phone: ( ____)_____________________________________

Complete One:

- [ ] Individual/Sole Proprietor
- [ ] Business Name, if different from above ____________________________________

- [ ] Social Security Number _______ - _______ - _______ - _______
- [ ] Business EIN _______ - __________
[ ] Partnership EIN _______ - __________
[ ] Corporation EIN _______ - __________

Please answer questions below if you are a corporation:

1. Corporation providing legal services? [ ] Y [ ] N
2. Corporation providing medical services? [ ] Y [ ] N

- [ ] Limited Liability Company
- [ ] EIN _______ - __________
- [ ] Tax-Exempt or Not-for-Profit under § 501(C)(3)
- [ ] EIN _______ - __________
- [ ] Government Entity
- [ ] EIN _______ - __________
- [ ] Estate or Trust
- [ ] EIN _______ - __________
- [ ] All other Entities
- [ ] EIN _______ - __________

Part 2 Exemption: If exempt from Form 1099 reporting, check here: [ ] and circle your qualifying exemption reason below

1. An organization exempt from tax under IRC section 501(a)
2. The United States or any of its agencies or instrumentalities
3. A state, the District of Columbia, a possession of the United States, or any of their political subdivisions or instrumentalities
4. A foreign government or any of its political subdivisions, agencies, or instrumentalities
5. An international organization or any of its agencies or instrumentalities
6. Other: ___________________

Part 3 Certification:
Under penalties of perjury, I certify that:
1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and
2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and
3. I am a U.S. person (including a U.S. resident alien).

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return.

Signature of U.S. person: _____________________________ Date: _____________________________

Please return this form with the attached contract. Thank you for your cooperation.
RIDER C
UNIVERSITY OF MAINE SYSTEM
STANDARDS FOR SAFEGUARDING INFORMATION

This Attachment addresses the Contractor’s responsibility for safeguarding Compliant Data and Business Sensitive Information consistent with the University of Maine System’s Information Security Policy and Standards. (infosecurity.maine.edu)

Compliant Data is defined as data that the University needs to protect in accordance with statute, contract, law or agreement. Examples include Family Educational Rights and Privacy Act (FERPA), Health Insurance Portability and Accountability Act (HIPAA), Gramm-Leach-Bliley Act (GLBA), Maine Notice of Risk to Personal Data Act, and the Payment Card Industry Data Security Standards (PCI-DSS).

Business Sensitive Information is defined as data which is not subject to statutory or contractual obligations but where the compromise or exposure of the information could result in damage or loss to the University.

1. Standards for Safeguarding Information: The Contractor agrees to implement reasonable and appropriate security measures to protect all systems that transmit, store or process Compliant Data and Business Sensitive Information or personally identifiable information from Compliant Data and Business Sensitive Information furnished by the University, or collected by the Contractor on behalf of the University, against loss of data, unauthorized use or disclosure, and take measures to adequately protect against unauthorized access and malware in the course of this engagement.

A. Compliant Data and Business Sensitive Information may include, but is not limited to names, addresses, phone numbers, financial information, bank account and credit card numbers, other employee and student personal information (including their academic record, etc.), Driver’s License and Social Security numbers, in both paper and electronic format.

B. If information pertaining to student educational records is accessed, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with FERPA.

C. If information pertaining to protected health information is accessed, used, collected, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with HIPAA and Contractor shall sign and adhere to a Business Associate Agreement.

D. If Contractor engages in electronic commerce on behalf of the University or cardholder data relating to University activities is accessed, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with current PCI-DSS guidelines.

E. If information pertaining to protected “Customer Financial Information” is accessed, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with GLBA.

2. Prohibition of Unauthorized Use or Disclosure of Information: Contractor agrees to hold all information in strict confidence. Contractor shall not use or disclose information received from,
or created or received by, Contractor on behalf of the University except as permitted or required by this Agreement, as required by law, or as otherwise authorized in writing by the University.

3. **Return or Destruction of Compliant or Business Sensitive Information:**

   A. Except as provided in Section 3(B), upon termination, cancellation, or expiration of the Agreement, for any reason, Contractor shall cease and desist all uses and disclosures of Compliant Data or Business Sensitive Information and shall immediately return or destroy (if the University gives written permission to destroy) in a reasonable manner all such information received from the University, or created or received by Contractor on behalf of the University, provided, however, that Contractor shall reasonably cooperate with the University to ensure that no original information records are destroyed. This provision shall apply to information that is in the possession of subcontractors or agents of Contractor. Contractor shall retain no copies of University information, including any compilations derived from and allowing identification of any individual’s confidential information. Except as provided in Section 3(B), Contractor shall return (or destroy) information within 30 days after termination, cancellation, or expiration of this Agreement.

   B. In the event that Contractor determines that returning or destroying any such information is infeasible, Contractor shall provide to University notification of the conditions that make return or destruction infeasible. Upon mutual agreement of the Parties that return or destruction of such information is infeasible, Contractor shall extend the protections of this Agreement to such information and limit further uses and disclosures of such information to those purposes that make the return or destruction infeasible, for so long as Contractor maintains such information.

   C. Contractor shall wipe or securely delete Compliant Data or Business Sensitive Information and personally identifiable information furnished by the University from storage media when no longer needed. Measures taken shall be commensurate with the standard for “clearing” as specified in the National Institute of Standards and Technology (NIST) Special Publication SP800-88: Guidelines for Media Sanitization, prior to disposal or reuse.

4. **Term and Termination:**

   A. This Attachment shall take effect upon execution and shall be in effect commensurate with the term of the Agreement.

5. **Subcontractors and Agents:** If Contractor provides any Compliant Data or Business Sensitive Information received from the University, or created or received by Contractor on behalf of the University, to a subcontractor or agent, the Contractor shall require such subcontractor or agent to agree to the same restrictions and conditions as are imposed on Contractor by this Agreement.

6. **Contractor shall control access to University data:** All Contractor employees shall be adequately screened, commensurate with the sensitivity of their jobs. Contractor agrees to limit employee access to data on a need-to-know basis. Contractor shall impose a disciplinary process for employees not following privacy procedures. Contractor shall have a process to remove access to University data immediately upon termination or re-assignment of an employee by the Contractor.
7. **Unless otherwise stated in the agreement**, all Compliant Data or Business Sensitive Information is the property of the University and shall be turned over to the University upon request.

8. **Contractor shall not amend or replace** University-owned hardware, software or data without prior authorization of the University.

9. If **mobile devices** are used in the performance of this Agreement to access University Compliant Data or Business Sensitive Information, Contractor shall install and activate authentication and encryption capabilities on each mobile device in use.

10. **Reporting of Unauthorized Disclosures or Misuse of Information**: Contractor shall report to the University any use or disclosure of Compliant Data or Business Sensitive Information not authorized by this Agreement or in writing by the University. Contractor shall make the report to the University not more than one (1) business day after Contractor learns of such use or disclosure. Contractor's report shall identify: (i) the nature of the unauthorized use or disclosure, (ii) the information used or disclosed, (iii) who made the unauthorized use or received the unauthorized disclosure, (iv) what Contractor has done or shall do to mitigate the effects of the unauthorized use or disclosure, and (v) what corrective action Contractor has taken or shall take to prevent future similar unauthorized use or disclosure. Contractor shall provide such other information, including a written report, as reasonably requested by the University. Contractor shall keep University informed on the progress of each step of the incident response. Contractor shall indemnify and hold University harmless from all liabilities, costs and damages arising out of or in any manner connected with the security breach or unauthorized use or disclosure by Contractor of any University Compliant Data or Business Sensitive Information. Contractor shall mitigate, to the extent practicable, any harmful effect that is known to Contractor of a security breach or use or disclosure of Compliant Data or Business Sensitive Information by Contractor in violation of the requirements of this Agreement. In addition to the rights of the Parties established by this Agreement, if the University reasonably determines in good faith that Contractor has materially breached any of its obligations, the University, in its sole discretion, shall have the right to:

   - Inspect the data that has not been safeguarded and thus has resulted in the material breach, and/or
   - Require Contractor to submit a plan of monitoring and reporting, as the University may determine necessary to maintain compliance with this Agreement; and/or Terminate the Agreement immediately.

11. **Survival**: The respective rights and obligations of Contractor under Section 12 of the Agreement or Section 3 of this Attachment shall survive the termination of this Agreement.

12. **Contractor Hosted Data**: If Contractor hosts University Compliant Data or Business Sensitive Data, in or on Contractor facilities, the following clauses apply.

   A. Contractor computers that host University Compliant Data or Business Sensitive Information shall be housed in secure areas that have adequate walls and entry control such as a card controlled entry or staffed reception desk. Only authorized personnel shall be allowed to enter and visitor entry will be strictly controlled.
B. Contractor shall design and apply physical protection against damage from fire, flood, earthquake, explosion, civil unrest, and other forms of natural or man-made disasters. Contractor shall protect hosted systems with Uninterruptible Power Supply (UPS) devices sufficient to meet business continuity requirements.

C. Contractor shall backup systems or media stored at a separate location with incremental back-ups at least daily and full back-ups at least weekly. Incremental and full back-ups shall be retained for 15 days and 45 days respectively. Contractor shall test restore procedures not less than once per year.

D. Contractor shall provide for reasonable and adequate protection on its network and system to include firewall and intrusion detection/prevention.

E. Contractor shall use strong encryption and certificate-based authentication on any server hosting on-line and e-commerce transactions with the University to ensure the confidentiality and non-repudiation of the transaction while crossing networks.

F. The installation or modification of software on systems containing University Compliant Data or Business Sensitive Information shall be subject to formal change management procedures and segregation of duties requirements.

G. Contractor who hosts University Compliant Data or Business Sensitive Information shall engage an independent third-party auditor to evaluate the information security controls not less than every two (2) years. Such evaluations shall be made available to the University upon request.

H. Contractor shall require strong passwords for any user accessing personally identifiable information or data covered under law, regulation, or standard such as HIPAA, FERPA, or PCI. Strong passwords shall be at least eight characters long; contain at least one upper and one lower case alphabetic characters; and contain at least one numeric or special character.

13. If the Contractor provides system development, Compliant Data or Business Sensitive Information shall not be used in the development or test environments. Records that contain these types of data elements may be used if that data is first de-identified, masked or altered so that the original value is not recoverable. For programs that process University data, initial implementation as well as applied updates and modifications must be produced from specifically authorized and trusted program source libraries and personnel. Contractor shall provide documentation of a risk assessment of new system development or changes to a system.
RIDER D
IMPLEMENTATION PLAN AND TIMELINE

<<BID INSTRUCTIONS – Bidders will insert their implementation plan and timeline here as part of their proposal/bid submission. >>
RIDER E
SERVICES ENGAGEMENT FORM

Services Engagement to Agreement for Services

This Services Engagement is entered into as of the date written below between
_________________________________ ("Contractor") and
_________________________________ ("Institution").

This Services Engagement shall be governed by the terms and conditions of the Master Level
Agreement for Services dated _______________ by and between _______________________
("Contractor") and the University of Maine System, and is incorporated herein by reference.

This Services Engagement describes the Services to be provided by _____________________
("Contractor") and the fees associated with such Services.

INSTITUTION REPRESENTATIVE & PROJECT MANAGER:

CONTRACTOR REPRESENTATIVE & PROJECT MANAGER:

SCOPE OF WORK:

TERM:
The term of this Work Order will be from ______________________ to __________________.

Installation of the ___________________________ shall be Substantially Complete on or
before __________________ subject to adjustments mutually agreed to by the parties.

PRICE:

SIGNATURES:

Institution                                                                 Contractor
By: _______________________________     By: _______________________________
Name: _____________________________     Name: ______________________________
Title: _______________________________     Title: _______________________________
Date: _______________________________     Date: _______________________________
RIDER F
CONTRACTOR’S SERVICE LEVEL AGREEMENT TO SUPPORT THE UNIVERSITY

<<BID INSTRUCTIONS – Bidders will insert their Service Level Agreement (SLA) here as part of their proposal/bid submission. >>